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TOTO INDIA INDUSTRIES PRIVATE LIMITED
CIN: U74120MH2011FTC212662

Registered Office Address: Unit No. 1002, 10th Floor, Kamla Executive Park, Off. Andheri Kurla Road, MIDC Lane, Andheri East, Mumbai-400059, Maharashtra, India

NOTICE OF 14TH ANNUAL GENERAL MEETING

NOTICE is hereby given that the 14th Annual General Meeting of the Members of **TOTO India Industries Private Limited** (hereinafter referred to as “Company”) will be held on Thursday, the 25th September, 2025 at 09:00 a.m. (IST) at registered office of the Company at Unit No. 1002, 10th Floor, Kamla Executive Park, Off. Andheri Kurla Road, MIDC Lane, Andheri East, Mumbai-400059, Maharashtra, India. to transact the following business:

ORDINARY BUSINESS:

- 1. TO CONSIDER AND ADOPT AUDITED FINANCIAL STATEMENT OF THE COMPANY FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2025 AND THE REPORTS OF THE BOARD OF DIRECTORS AND AUDITORS THEREON; AND IN THIS REGARD, PASS THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION:**

“**RESOLVED THAT** the audited financial statement of the Company for the financial year ended 31 March, 2025 and the reports of the Board of Directors and Auditors thereon laid before this meeting, be and are hereby considered and adopted.”

SPECIAL BUSINESS:

- 2. TO APPROVE THE APPOINTMENT OF MR. SATOSHI HORIUCHI (DIN: 06562152) AS AN EXECUTIVE DIRECTOR OF THE COMPANY:**

“**RESOLVED THAT** pursuant to the provisions of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014, Mr. Satoshi Horiuchi (DIN: 06562152), who was appointed as an Additional Director of the Company with effect from 01st April, 2025 by the Board of Directors of the Company pursuant to Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company and who holds office up to the date of this Annual General Meeting, be and hereby appointed as an Executive Director of the Company on the terms and conditions (including remuneration) fixed vide executed Employment Contract by and between the Company and Mr. Satoshi Horiuchi.

RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to file relevant e-forms with Registrar of the Companies, Mumbai and do all such act, deeds and things which are necessary to give effect to above said resolution.”

- 3. TO APPROVE THE APPOINTMENT OF MR. TAIZO HONDA (DIN: 11015322) AS AN EXECUTIVE DIRECTOR OF THE COMPANY:**



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“RESOLVED THAT pursuant to the provisions of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014, Mr. Taizo Honda (DIN: 11015322), who was appointed as an Additional Director of the Company with effect from 01st April, 2025 by the Board of Directors of the Company pursuant to Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company and who holds office up to the date of this Annual General Meeting, be and hereby appointed as an Executive Director of the Company on the terms and conditions (including remuneration) fixed vide executed Employment Contact by and between the Company and Mr. Taizo Honda.

RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to file relevant e-forms with Registrar of the Companies, Mumbai and do all such act, deeds and things which are necessary to give effect to above said resolution.”

4. TO APPROVE THE APPOINTMENT OF MR. TORU YAMAMURA (DIN: 11015325) AS A NON- EXECUTIVE DIRECTOR OF THE COMPANY:

“RESOLVED THAT pursuant to the provisions of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014, Mr. Toru Yamamura (DIN: 11015325), who was appointed as an Additional Director of the Company with effect from 01st April, 2025 by the Board of Directors of the Company pursuant to Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company and who holds office up to the date of this Annual General Meeting, be and hereby appointed as a Non-Executive Director of the Company on the terms and conditions (including remuneration) fixed vide executed Employment Contact by and between the Company and Mr. Toru Yamamura.

RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to file relevant e-forms with Registrar of the Companies, Mumbai and do all such act, deeds and things which are necessary to give effect to above said resolution.”

5. TO APPROVE THE APPOINTMENT OF MR. DAISUKE WATANABE (DIN: 11156023) AS A NON- EXECUTIVE DIRECTOR OF THE COMPANY:

“RESOLVED THAT pursuant to the provisions of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014, Mr. Daisuke Watanabe (DIN: 11156023), who was appointed as an Additional Director of the Company with effect from 20th June, 2025 by the Board of Directors of the Company pursuant to Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company and who holds office up to the date of this Annual General Meeting, be and hereby appointed as a Non-Executive Director of the Company on the terms and conditions (including remuneration) fixed vide executed Employment Contact by and between the Company and Mr. Daisuke Watanabe.

RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to file relevant e-forms with Registrar of the Companies, Mumbai and do all such act, deeds and things which are necessary to give effect to above said resolution.”



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Registered Office: 1002, 10th Floor, Kamla Executive Park, Off. Andheri Kurla Road, MIDC Lane Andheri (East), Mumbai 400059, India. Ph: +91-22- 43112111/12

Delhi Branch Office: Building No.63, Basement & Upper Ground Floor, Ring Road, Lajpat Nagar III, New Delhi 110024, India. Ph: +91-11- 43177300

Halol Factory: Plot-A, GIDC Phase-II, Halol Industrial Area, Chandrapur, Halol, District: Panchmahal 389350, India. Ph: +91-267-6661501/02

CIN: U74120MH2011FTC212662, E-mail: info.tin@toto.com website: <https://in.toto.com/>

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By Order of the Board of Directors
For TOTO India Industries Private Limited



Name: Takuya Nakajima
Designation: Director
Email: takuya.nakajima@toto.com
Mobile No.: +91 6358852519
Date: 26th August, 2025
Place: Halol

NOTES:

- 1) A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and, on a poll, to vote instead of himself. The proxy so appointed need not be a member of the company. The proxy form duly completed should be deposited at the registered office of the company or email to Company Secretary on mail id neha.prajapati@toto.com not less than forty-eight hours before the commencement of the meeting.
- 2) Corporate members intending to send their authorized representatives to attend the Meeting are requested to send to the Company a certified copy of the Board Resolution / Power of Attorney authorizing their representative to attend and vote on their behalf at the Meeting via mail to the Company Secretary on email id neha.prajapati@toto.com.
- 3) The Notice is also uploaded on the Company's website <https://in.toto.com/>

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EXPLANATORY STATEMENT UNDER SECTION 102 OF THE COMPANIES ACT, 2013

Item No.: 2

The Company received a Letter from TOTO Asia Oceania Pte. Ltd. (TAC), the shareholder of the Company, towards appointment of Mr. Satoshi Horiuchi as an Additonal Director of the Company w.e.f. 01st April 2025 in consequence the resignation of Mr. Ganesh Viswanathan (Holding DIN: 08888823), w.e.f. 31st March 2025.

TAC is having a stake of 69.986% in the Company. Pursuant to clause 43 of the Articles of Association, the Board of Directors shall consist of 7 (Seven) Directors out which 2 (Two) Directors shall be Nominated by TAC.

Further, in accordance with clause 43 of the Articles of Association of the Company, TAC exercised its right to appoint Mr. Satoshi Horiuchi as an Executive Director of the Company.

Except Mr. Satoshi Horiuchi, being an appointee, and TAC being Nominators, none of the other Directors and Key Managerial Personnel's of the Company and their relatives are concerned or interested, financial or otherwise, in the Ordinary Resolution set out at Item No. 2 of the accompanying notice.

Item No.: 3

The Company received a Letter from TOTO Asia Oceania Pte. Ltd. (TAC), the shareholder of the Company, towards appointment of Mr. Taizo Honda as an Additonal Director of the Company w.e.f. 1st April 2025 in consequence the resignation of in consequence to the resignation of Mr. Ko Omori (Holding DIN:08093982), w.e.f. 31st March 2025.

TAC is having a stake of 69.986% in the Company. Pursuant to clause 43 of the Articles of Association, the Board of Directors shall consist of 7 (Seven) Directors out which 2 (Two) Directors shall be Nominated by TAC.

Further, in accordance with clause 43 of the Articles of Association of the Company, TAC exercised its right to appoint Mr. Taizo Honda as an Executive Director of the Company.

Except Mr. Taizo Honda, being an appointee, and TAC being Nominators, none of the other Directors and Key Managerial Personnel's of the Company and their relatives are concerned or interested, financial or otherwise, in the Ordinary Resolution set out at Item No. 3 of the accompanying notice.

Item No.: 4

The Company received a Letter from TOTO Asia Oceania Pte. Ltd. (TAC), the shareholder of the Company, towards appointment of Mr. Toru Yamamura as an Additional Director of the Company w.e.f. 1st April 2025 in consequence the resignation of Mr. Naomiki Takeuchi (Holding DIN:09540183), w.e.f. 31st March 2025.

TAC is having a stake of 69.986% in the Company. Pursuant to clause 43 of the Articles of Association, the Board of Directors shall consist of 7 (Seven) Directors out which 2 (Two) Directors shall be Nominated by TAC.



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Halol Factory: Plot-A, GIDC Phase-II, Halol Industrial Area, Chandrapur, Halol, District: Panchmahal 389350, India. Ph: +91-267-6661501/92

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Further, in accordance with clause 43 of the Articles of Association of the Company, TAC exercised its right to appoint Mr. Naomiki Takeuchi as a Non-Executive Director of the Company.

Except Mr. Naomiki Takeuchi, being an appointee, and TAC being Nominators, none of the other Directors and Key Managerial Personnel's of the Company and their relatives are concerned or interested, financial or otherwise, in the Ordinary Resolution set out at Item No. 4 of the accompanying notice.

Item No.: 5

The Company received a Letter from Mitsui & Co., Ltd. (Mitsui), the shareholder of the Company, towards appointment of Mr. Daisuke Watanabe as a Non -Executive Director of the Company w.e.f. 20th June 2025 in consequence the resignation of Mr. Shinichiro Namura (Holding DIN: 09439779), w.e.f. 02nd June 2025.

Mitsui is having a stake of 30% in the Company. Pursuant to clause 43 of the Articles of Association, the Board of Directors shall consist of 7 (Seven) Directors out which 2 (Two) Directors shall be Nominated by Mitsui.

Further, in accordance with clause 43 of the Articles of Association of the Company, Mitsui exercised its right to appoint Mr. Daisuke Watanabe as a Non-Executive Director of the Company.

Except Mr. Daisuke Watanabe, being an appointee, and Mitsui being Nominators, none of the other Directors and Key Managerial Personnel's of the Company and their relatives are concerned or interested, financial or otherwise, in the Ordinary Resolution set out at Item No. 5 of the accompanying notice.

By Order of the Board of Directors

For TOTO India Industries Private Limited




Name: Takuya Nakajima

Designation: Director

Email: takuya.nakajima@toto.com

Mobile No.: +91 6358852519

Date: 26th August, 2025

Place: Halol

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CIN: U74120MH2011FTC212662

Registered Office Address: Unit No. 1002, 10th Floor, Kamla Executive Park, Off. Andheri Kurla Road, MIDC Lane, Andheri East, Mumbai-400059, Maharashtra, India.

Attendance Slip

Folio No.	
Name of First named Member/Proxy /Authorised Representative	
Name of Joint Member(s), if any:	
No. of Shares held	

I/we certify that I/we am/are member(s)/proxy for the member(s) of the company.

I/we hereby record my/our presence at the 14th Annual General Meeting of the Company being held on Thursday, 25th September, 2025 at 09:00 a.m. (IST) at registered office of the Company at Unit No. 1002, 10th Floor, Kamla Executive Park, Off Andheri Kurla Road, Andheri East, MIDC Lane, Mumbai-400059, Maharashtra, India.

Name of First holder/Proxy/Authorised Representative

Note(s):

1. Please sign this attendance slip and hand it over on the date of AGM to the Company Secretary.
2. Only shareholders of the company and/or their Proxy will be allowed to attend the Meeting.



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Form No. MGT-11 - Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

TOTO INDIA INDUSTRIES PVT. LTD.

CIN: U74120MH2011FTC212662

Registered Office Address: Unit No. 1002, 10th Floor, Kamla Executive Park, Off. Andheri Kurla Road, MIDC Lane, Andheri East, Mumbai-400059, Maharashtra, India.

Name of the member (s)	
Registered address	
E-mail Id	
Folio No	

I/We, being the member (s) of (Number) shares of the above-named company, hereby appoint

1. Name:

Address:

E-mail Id:

Signature:....., or failing him

2. Name:

Address:

E-mail Id:

Signature:....., or failing him

3. Name:

Address:

E-mail Id:

Signature:, or failing him

to attend 14th Annual General meeting on Thursday, 25th September, 2025 at 09:00 a.m. (IST) at registered office of the Company at Unit No. 1002, 10th Floor, Kamla Executive Park, Off Andheri Kurla Road, Andheri East, MIDC Lane, Mumbai-400059, Maharashtra, India as my/our proxy to attend and vote (on a poll) for me/us

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and on my/our behalf and at any adjournment thereof in respect of such resolution as is indicated below:

RESOLUTION NO. 1.

TO CONSIDER AND ADOPT AUDITED FINANCIAL STATEMENT OF THE COMPANY FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2025 AND THE REPORTS OF THE BOARD OF DIRECTORS AND AUDITORS THEREON.

Signature of shareholder

Name of Shareholder:

Signature of Proxy holder(s)

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

RESOLUTION NO. 2.

TO APPROVE THE APPOINTMENT OF MR. SATOSHI HORIUCHI (DIN: 06562152) AS AN EXECUTIVE DIRECTOR OF THE COMPANY.

Signature of shareholder

Name of Shareholder:

Signature of Proxy holder(s)



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Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

RESOLUTION NO. 3.

TO APPROVE THE APPOINTMENT OF MR. TAIZO HONDA (DIN: 11015322) AS AN EXECUTIVE DIRECTOR OF THE COMPANY.

Signature of shareholder

Name of Shareholder:

Signature of Proxy holder(s)

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

RESOLUTION NO. 4.

TO APPROVE THE APPOINTMENT OF MR. TORU YAMAMURA (DIN: 11015325) AS A NON- EXECUTIVE DIRECTOR OF THE COMPANY.

Signature of shareholder

Name of Shareholder:

Signature of Proxy holder(s)

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.



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RESOLUTION NO. 5.

TO APPROVE THE APPOINTMENT OF MR. DAISUKE WATANABE (DIN: 11156023) AS A NON- EXECUTIVE DIRECTOR OF THE COMPANY.

Signature of shareholder

Name of Shareholder:

Signature of Proxy holder(s)

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.



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TOTO India Industries Private Limited 14th Annual General Meeting - Route Map



14th Annual General Meeting – Venue

**TOTO India Industries Private Limited Unit No.
1002, 10th Floor, Kamla Executive Park, Off
Andheri Kurla Raod, Andheri East, MIDC Lane,
Mumbai-400059, Maharashtra, India.**

Nearby Prominent Landmark

**Chakala (J B Nagar) Metro Station, J B
Nagar, Andheri-Kurla Road, Andheri (E),
Mumbai-400059, Maharashtra, India.**



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**TOTO INDIA INDUSTRIES PRIVATE LIMITED
14TH ANNUAL GENERAL MEETING**


DATE : 25TH SEPTEMBER, 2025
DAY : THURSDAY
TIME : 09:00 A.M (IST)
**VENUE : UNIT NO 1002, 10TH FLOOR, KAMLA
EXECUTIVE PARK, OFF ANDHERI KURLA ROAD,
MIDC LANE, ANDHERI EAST, MUMBAI – 400 059,
MAHARASHTRA, INDIA.**

AGENDA FOR 14TH ANNUAL GENERAL MEETING

I T E M

- Item No.1.** : *To receive, consider and adopt the standalone Financial Statements of the Company for the financial year ended 31st March, 2025 and the reports of the Board of Directors and the Auditors thereon.*
- Item No.2.** : *To approve the Appointment of Mr. Satoshi Horiuchi (DIN:06562152) as an Executive Director of The Company.*
- Item No.3.** : *To approve the Appointment of Mr. Taizo Honda (DIN:11015322) as an Executive Director of The Company.*
- Item No.4.** : *To approve the Appointment of Mr. Toru Yamamura (DIN:11015325) as a Non-Executive Director of The Company.*
- Item No.5.** : *To approve the Appointment of Mr. Daisuke Watanabe (DIN:11156023) as a Non- Executive Director of The Company.*

**By Order of the Board of Directors
For TOTO India Industries Private Limited**


Name: Takuya Nakajima
Designation: Director
Email: takuya.nakajima@toto.com
Mobile No.: +91 6358852519
Date: 26th August, 2025
Place: Halol, Gujarat



TOTO INDIA INDUSTRIES PRIVATE LIMITED